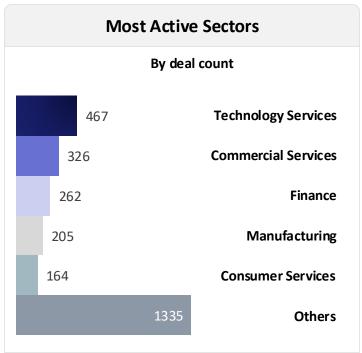
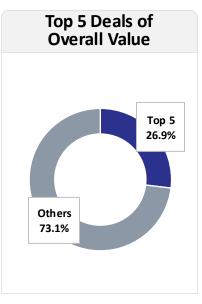
Global M&A Activity

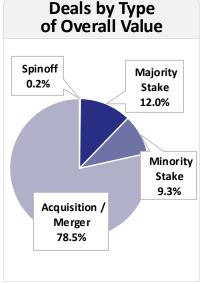






Nord Anglia Education (UK) Consumer Services Buyer: CPPIB, EQT, Neuberger Berman \$14.5 Bn Paramount Global (USA) Consumer Services Buyer: Clayton Dubilier & Rice LLC \$13.5 Bn Altair Engineering (USA) Technology Services Buyer: Siemens AG \$10.6 Bn





Regions by Deal Value



- North America tops M&A activity with \$96.7
 Bn, closely followed by Europe at \$59.8 Bn,
 primarily driven by deals in technology and
 consumer services sectors
- Asia-Pacific saw \$32.7 Bn in deal value, led by technology and commercial services, while South America and the Middle East & Africa recorded \$8.2 Bn and \$5.8 Bn, focusing on non-energy minerals (metals) and finance